

# PowerSimm for Applications of Resource Valuation

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Better models. Better decisions.

# Outline

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- I. Renewables are proliferating throughout the WECC (partly due to QF contracts)
- II. Renewables' impact on (1) flexible requirements and (2) market prices
- III. Analysis of ancillary services with NorthWestern's current thermal fleet vs. additional ICEs and batteries
- IV. Simulating how future prices increase value of flexible generating units:
  - I. Lower market prices (lower implied heat rates)
  - II. Volatile prices
- V. What resources are needed for the future of increased regulation requirements and volatile prices?

# As renewables add zero variable cost energy, average market price declines

## Renewable energy is being deployed aggressively in the WECC

### RPS Standards in WECC

California – 100% RPS by 2045

Arizona – 15% by 2025

Oregon – 50% by 2040

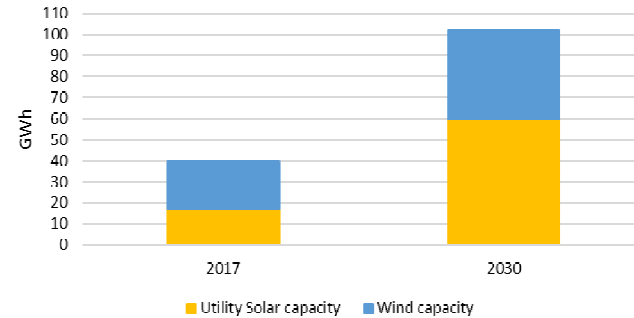
New Mexico – 20% by 2020

Washington – 15% by 2020

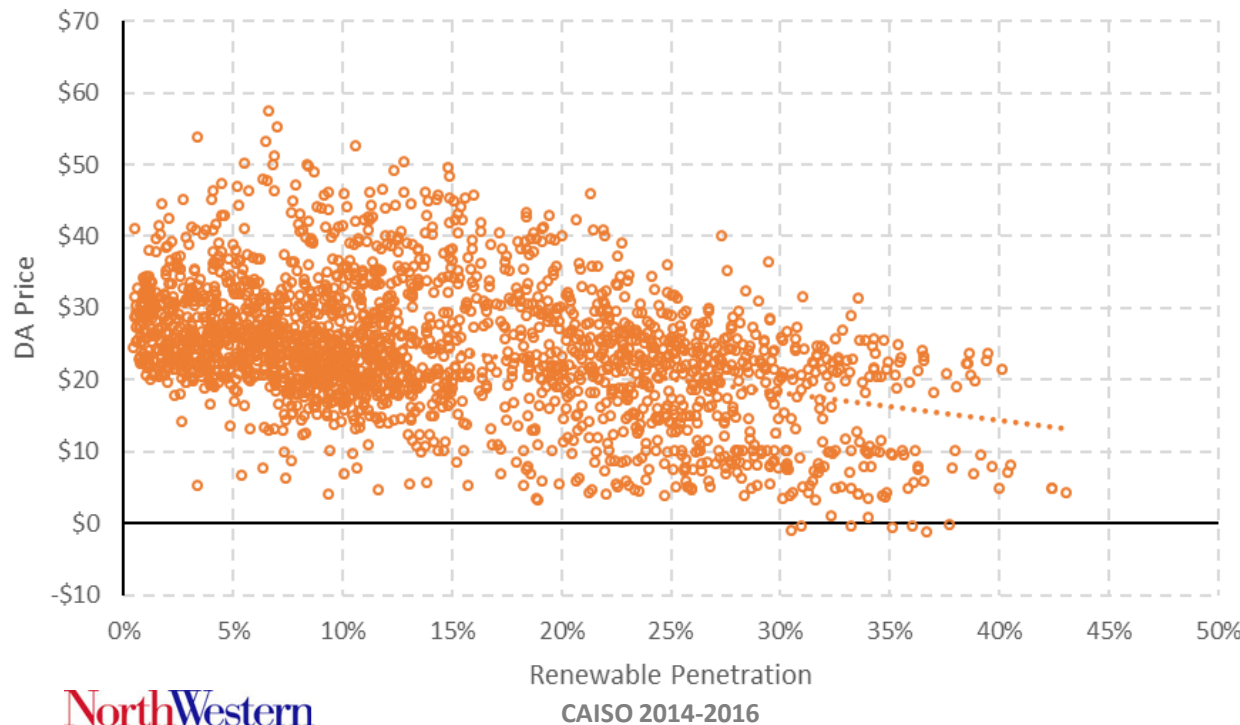
Colorado 30% by 2020

Nevada – 25% by 2025

Intermittent Renewable Capacity Expansion  
WECC



Negative Correlation DA Market and Renewable Penetration

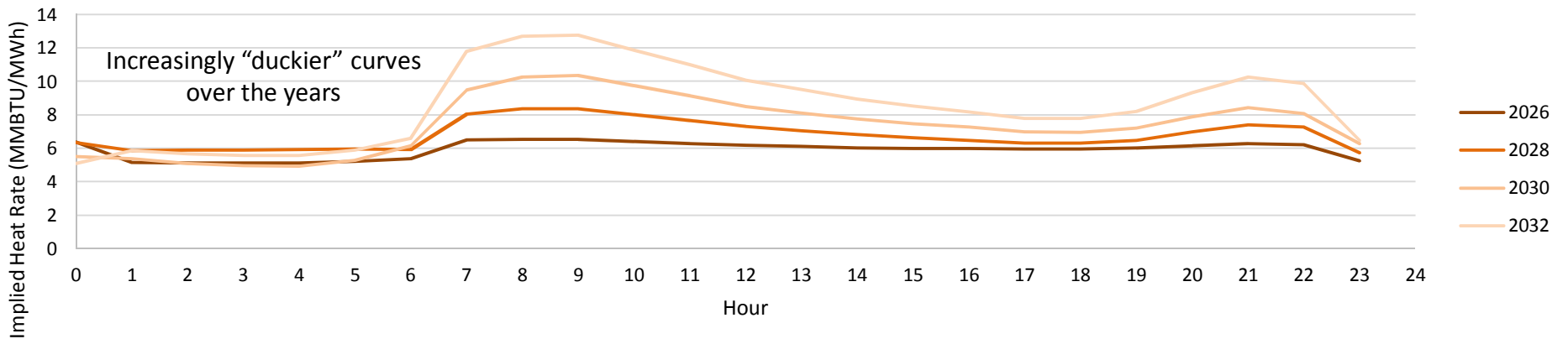


As markets connected to NorthWestern mature and saturate with high renewable penetration, NorthWestern's power prices will experience a greater decline.

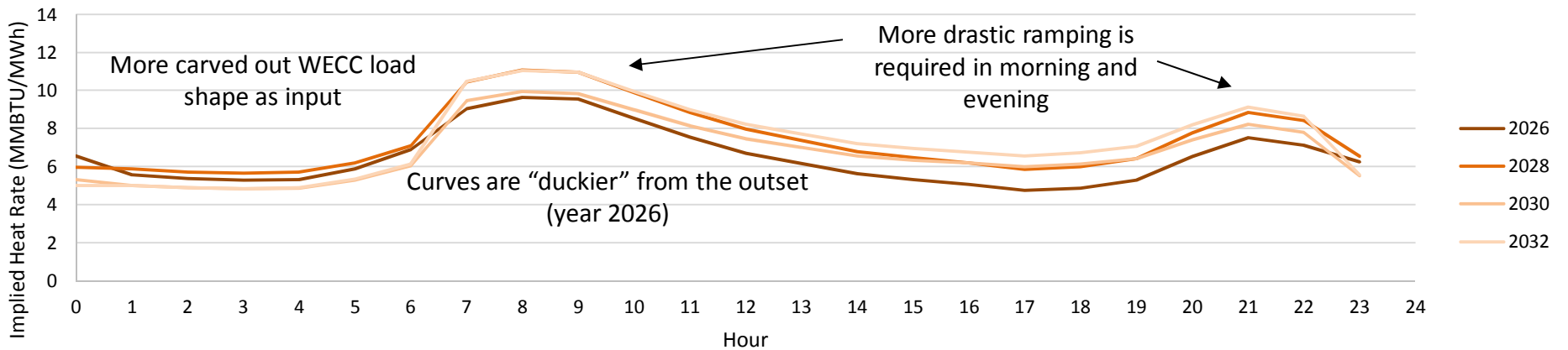
# Effect of increasing renewable penetration on WECC load

- The **duck curves** demonstrate how power prices are sensitive to renewables
- Solar saturation:
  - carves out load → **carved-out heat rates, higher price volatility, increased flexible generation requirements**
  - Shifts curves downwards → overall **lower heat rates** and **lower net-returns** for inflexible thermal units

Implied Heat Rate - Duck Curve – Month of April



Implied Heat Rate - Duckier Curve – Month of April – 4X More Solar



# Ancillary Services Modeled

Ancillary services modeled are specific to Northwestern Energy region; not tied to NERC standards

## **Contingency Reserves:** Resources that address outages of major units

**Spinning requirements** Online resources that can quickly address major outages; must respond within 10 minutes

**Non-spinning requirements** Offline resources that can quickly address outages; must respond within 10 minutes

## **Flexible Reserves:** Resources that address system variability outside of contingency events.

**Regulation up requirements** Online resources that can quickly ramp up to meet rapid changes in system requirements; must respond within 1 minute

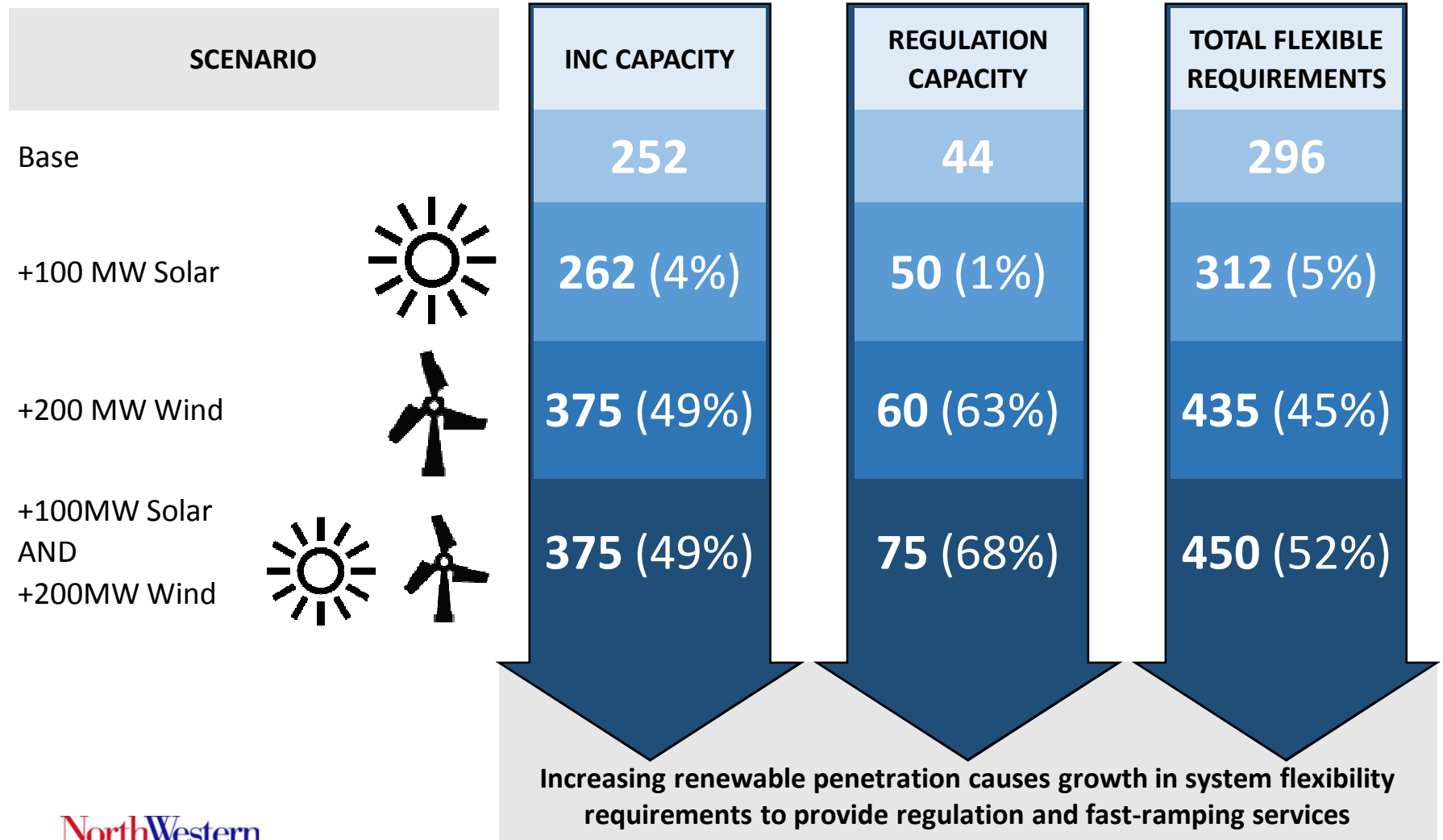
**Regulation down requirements** Online resources that can quickly ramp down to meet rapid changes in system requirements; must respond within 1 minute

**INC requirements** System balancing reserves that provide additional capability; must respond within 10 minutes

**DEC requirements** System balancing reserves that backoff generation; non-binding

# Renewables increase NorthWestern's flexible requirements

Flexible generation = 15 minute ramp (INC) + 1 minute ramp (Regulation)



# How are ancillary contributions fixed?

Value	DGG5 1-2			
Row Labels	GENERATION - Thermal Generation MWh	RegulationDOWN - RegulationDOWN	RegulationUP - RegulationUP	Spin - Spin
3 6:00	3.5			20
3 7:00	25	20		
3 8:00	25	20		
3 9:00	25	20		
3 10:00	25	20		
3 11:00	25	20		
3 12:00	25	20		
3 13:00	25	20		
3 14:00	25	20		
3 15:00	25	20		
3 16:00	25	20		
3 17:00	25	20		
3 18:00	25			
3 19:00	25			
3 20:00	14.773172			10.226828
3 21:00	25	20		
3 22:00	3.5			21.5
3 23:00	3.5			21.5
4 0:00	3.5			21.5
4 1:00	3.5			21.5
4 2:00	3.5			21.5
4 3:00	3.5			21.5
4 4:00	3.5			20
4 5:00	3.5			21.5
4 6:00	3.5			21.5
4 7:00	3.5			21.5

**Regulation** is the most expensive ancillary service  
Fast ramping units provide regulation

When economics of energy dispatch are “in the money” and unit is online, it can commit to **Regulation** and **Spin**

- Hourly unit commitment performed on co-optimization between ancillary requirements and energy dispatch.
- Full fuel cost is considered for co-optimization. (Fuel cost + Startup Cost + VOM Cost)
- Units can be committed to only one of Spin or Regulation requirement in any hour

# How are ancillary contributions fixed?

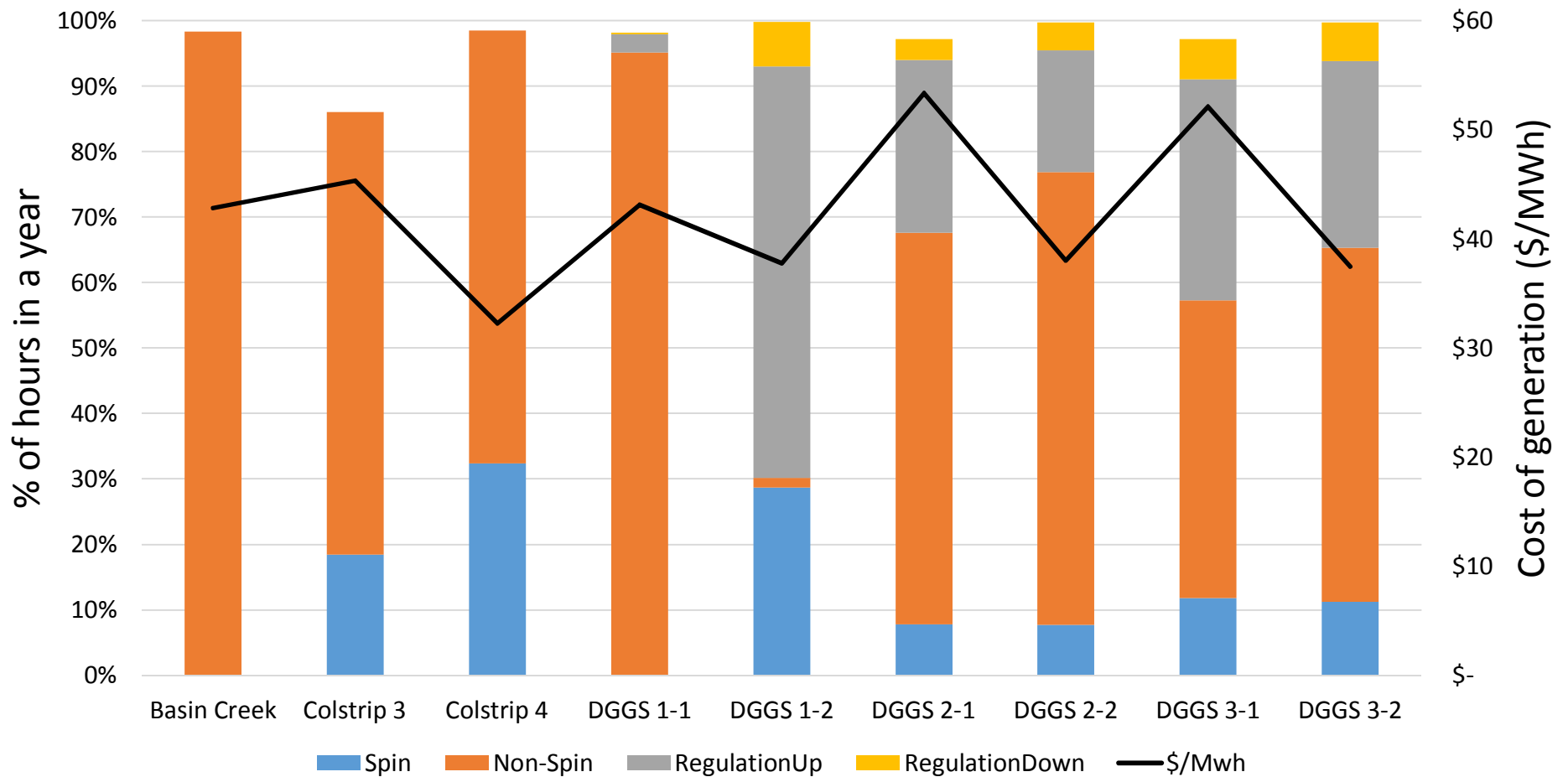
Value		
	<input type="checkbox"/> Generation Asset <input checked="" type="checkbox"/> Simple HR 2017 Basin Creek1-9 2015 single	
Row Labels	GENERATION - Thermal Generation MWh	NonSpin - NonSpin
2020-01		
3 10:00		51
3 11:00		51
3 12:00		51
3 13:00		51
3 14:00		51
3 15:00		51
3 16:00		51
3 17:00		51
3 18:00	51.75	
3 19:00	51.75	
3 20:00		51
3 21:00		51
3 22:00		51
3 23:00		51
4 0:00		51
4 1:00		51
4 2:00		51
4 3:00		51
4 4:00		51
4 5:00		51
4 6:00		51
4 7:00		51
4 8:00		51
4 9:00		51
4 10:00		51
4 11:00		51

When economics of energy dispatch are not “in the money”, the unit can provide **NonSpin** if it has the appropriate ramp rate (able to come online in 10 minutes)

- Maximum amount of unit contribution can be fixed via UI

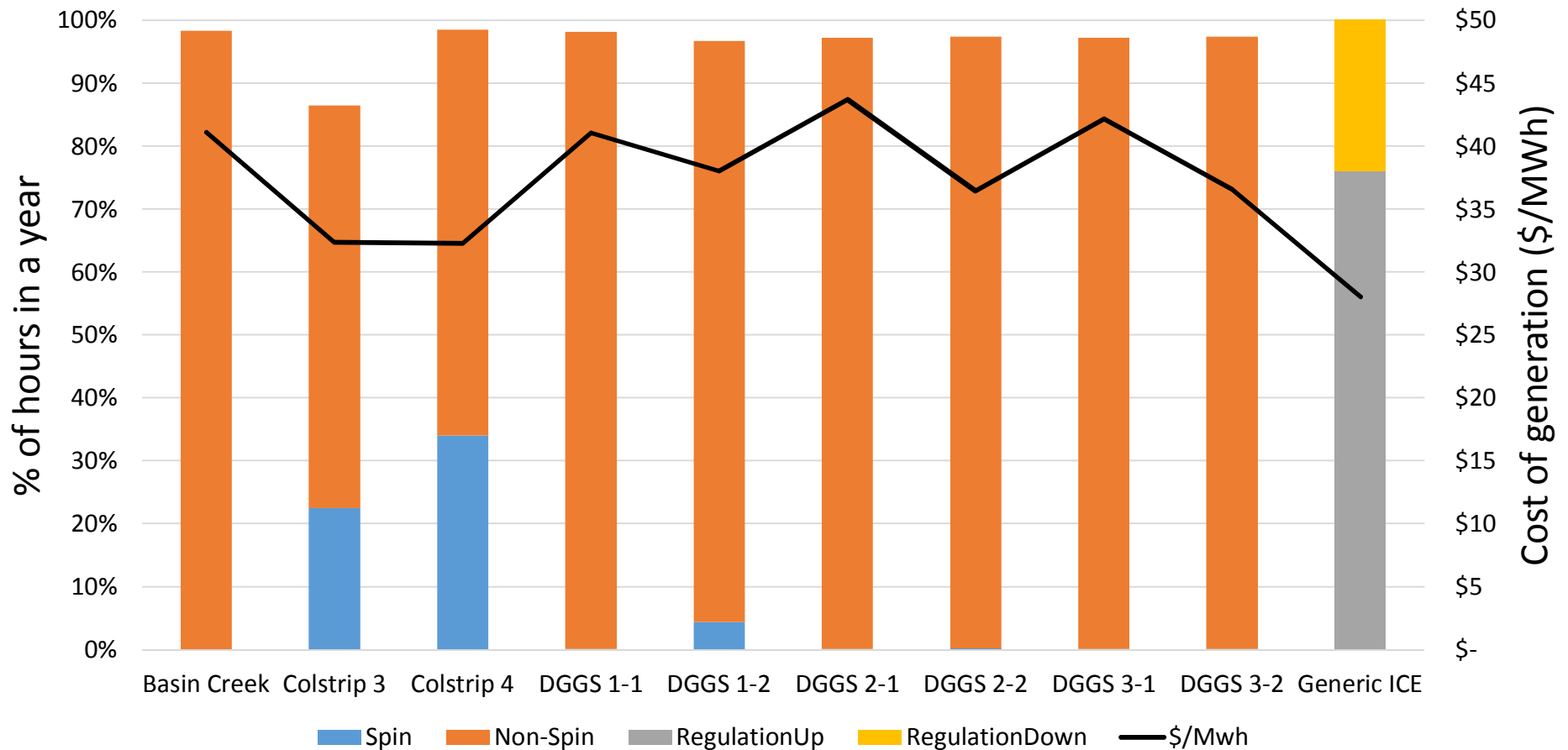


# How is current fleet doing in providing ancillary services? Base portfolio



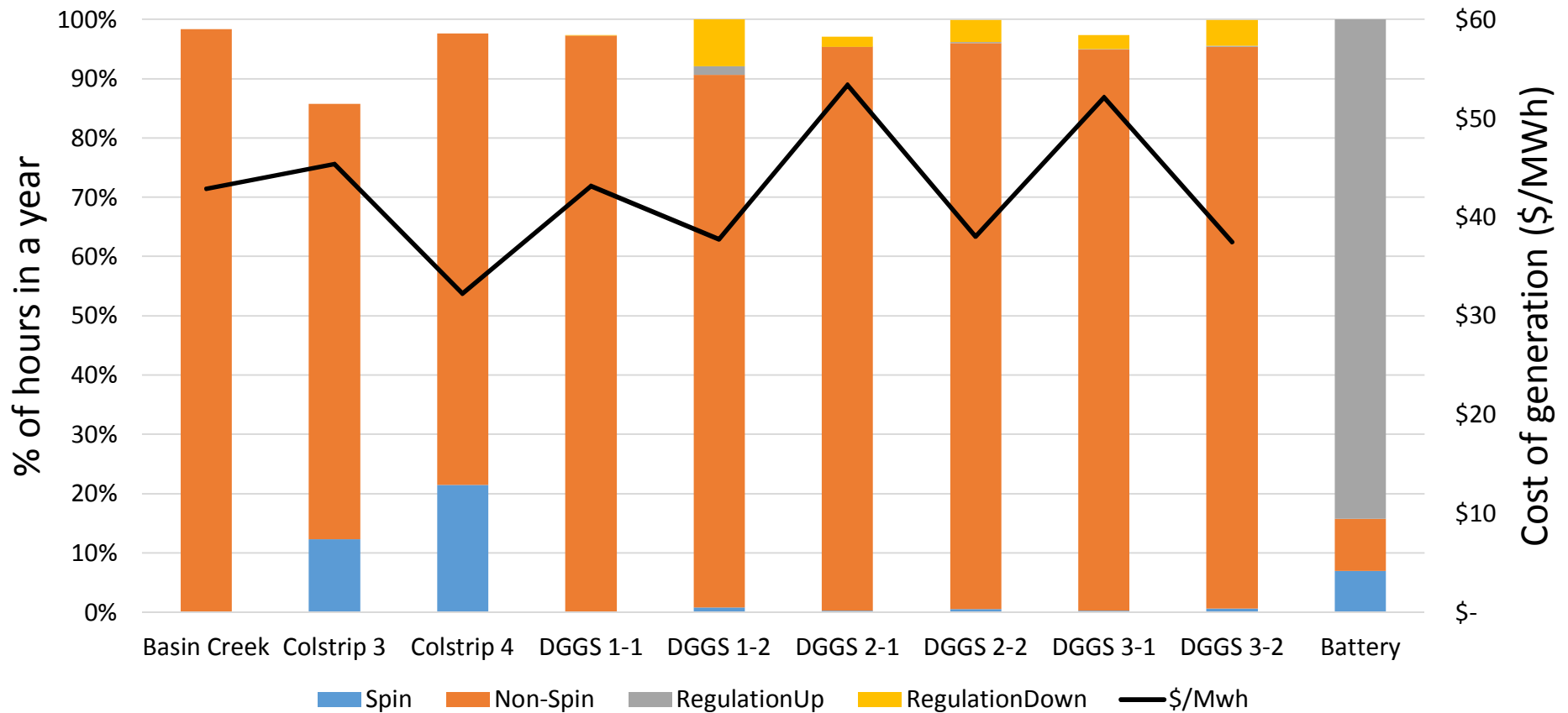
- Units with flexible characteristics better serve Regulation and Spin (DGGs cheaper to operate than Basin Creek based on VOM cost comparison)
- Combined ownership of Colstrip limits it to only Spin and Non-Spin, not contributing Regulation

# Ancillary contributions with competing ICE unit



- Due to its flexibility and low VOM cost, the ICE can efficiently provide expensive ancillary services (i.e. regulation) and remove this burden from more expensive units
- Other units can more reliably provide energy and Spin and Non Spin products

# Ancillary contributions with competing battery



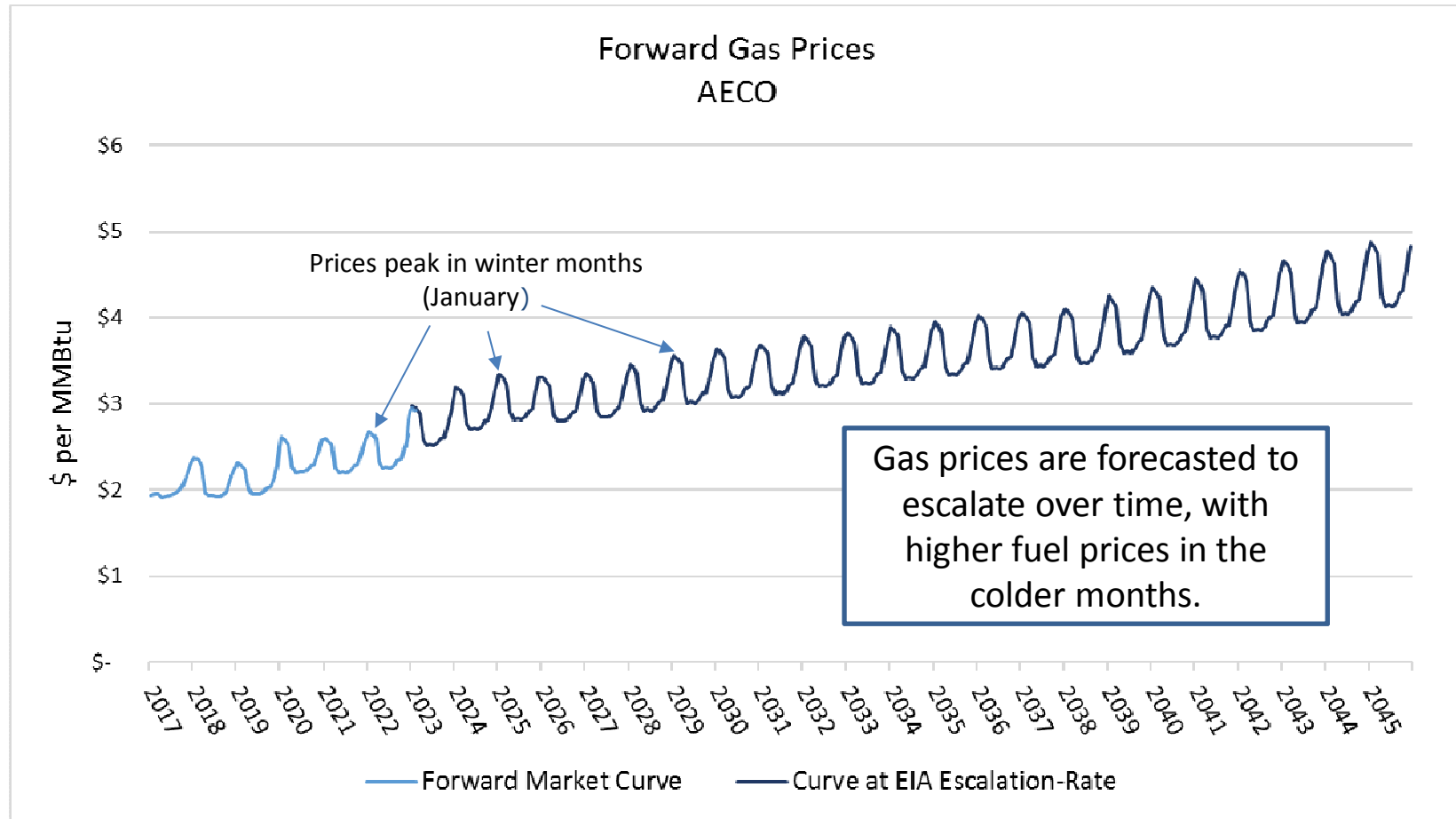
- Batteries are the cheapest flexible resource to operate
- Batteries serve all of Up side ancillary products (Regulation Up, Spin)
- Batteries are unique in their ability to provide Spin and Non Spin as there is no fixed “off” state for a battery

# Need for flexible resources

Value	Column Labels								
Row Labels	Ancillary Reserve								
	INCLUSIVEANCVIOLATION - Inclusive Ancillary Violations	INCLUSIVEANCVIOLCOST - Inclusive Ancillary Violation Costs	NONSPINVIOLATION - NonSpin violations	NONSPINVIOLCOST - NonSpin violation cost	SPINVIOLATION - Spin violations	SPINVIOLCOST - Spin violation cost	TOTALANCVIOLATIONCOST - Total Ancillary Violations		
2017-01	48	1,680	0	0	3,923	58,849	60,529		
2017-02	54	1,873	0	0	4,295	64,432	66,304		
2017-03	70	2,450	6	45	3,280	49,206	51,701		
2017-04	908	31,763	9	70	10,984	164,755	196,587		
2017-05	246	8,593	7	56	2,414	36,216	44,865		
2017-06	205	7,176	25	202	2,792	41,878	49,257		
2017-07	375	13,108	0	0	922	13,835	26,943		
2017-08	128	4,463	0	0	1,306	19,592	24,054		
2017-09	83	2,888	13	101	2,968	44,517	47,506		
2017-10	7,373	258,055	27	216	188	2,817	261,088		
2017-11	10,489	367,115					367,115		
2017-12	5,704	188,100	2,137	17,094			205,194		
2018-01	7,339	256,856	2	18	3,288	50,306	307,180		
2018-02	6,813	243,206	21	173	3,068	46,938	290,317		
2018-03	1,943	69,365			1,959	29,973	99,339		
2018-04	1,368	48,838	3,652	29,802	3,332	50,972	129,612		
2018-05	1,647	58,798	10,728	87,538	5,517	84,410	230,746		
2018-06	126	4,480	14,497	118,299	2,206	33,755	156,534		
2018-07	521	18,582	0	0	967	14,802	33,385		
2018-08	18	643	90	737	1,238	18,940	20,321		
2018-09	2,865	102,263	465	3,795	335	5,128	111,186		
2018-10	1,031	36,809	0	4	36	552	37,365		
2018-11	3,289	117,400	0	0			117,400		
2018-12	16,558	579,308	3,954	32,267			611,575		

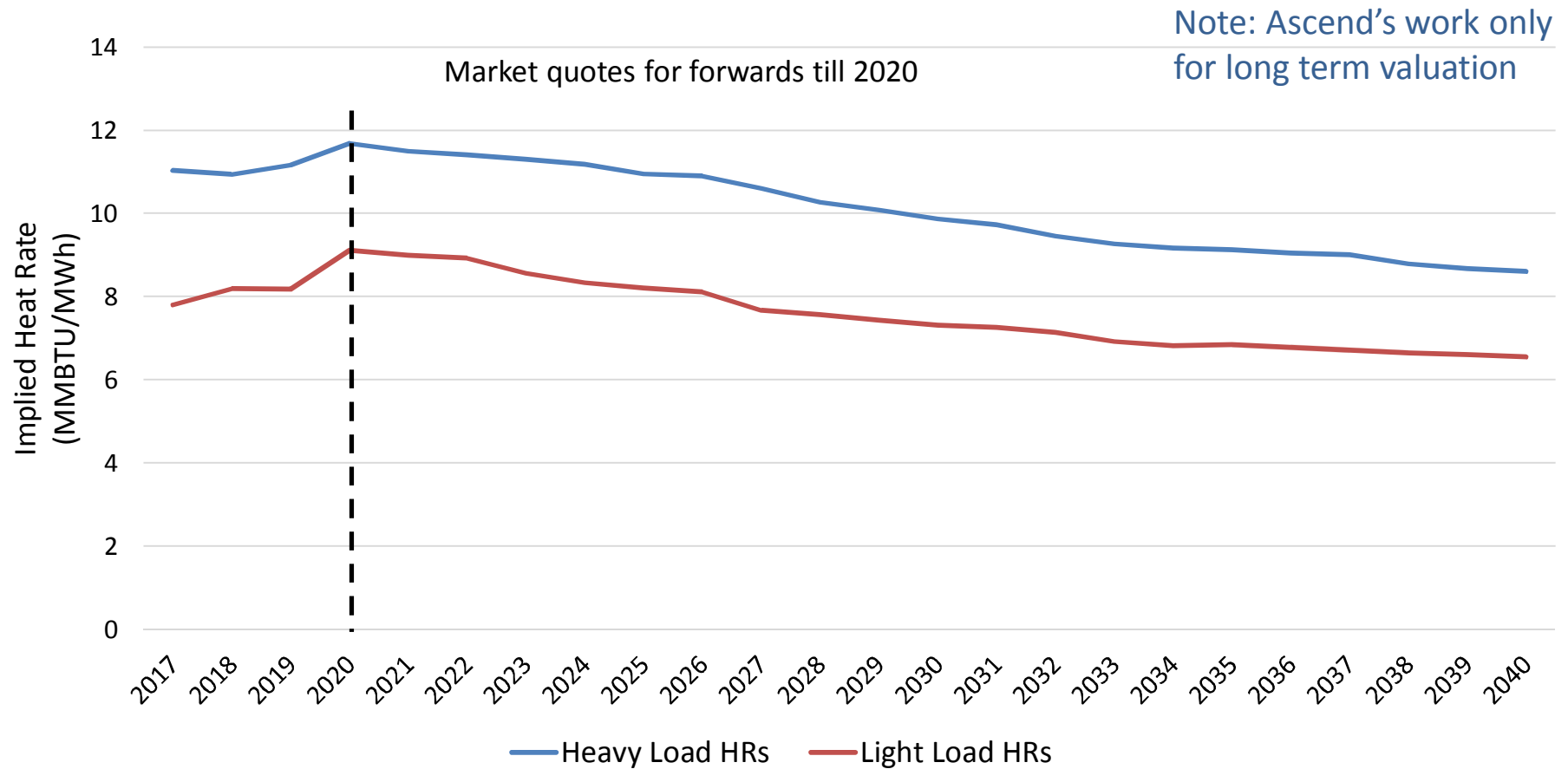
- NorthWestern’s current fleet is unable to adequately fulfill ancillary requirements due to capacity characteristics
- Violations are reported across all ancillary types
- Being a BA, for reliability reasons, NorthWestern Energy should look to expand existing fleet with flexible resources
- ICEs and Batteries are some of the cheapest, most flexible resources

# Forward fuel prices



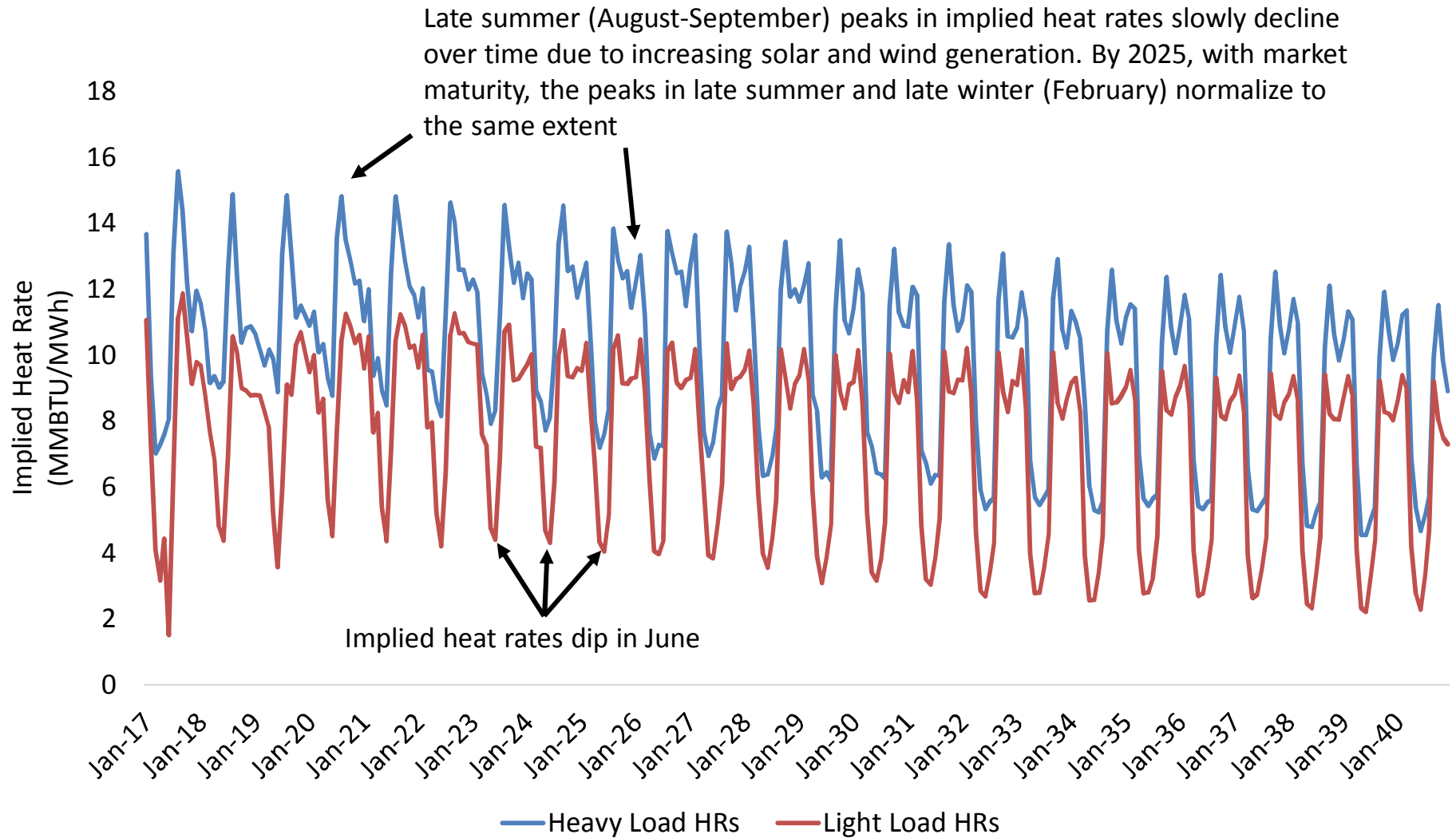
Source: Canadian Gas Price Reporter

# Long-term implied heat rates (annual)

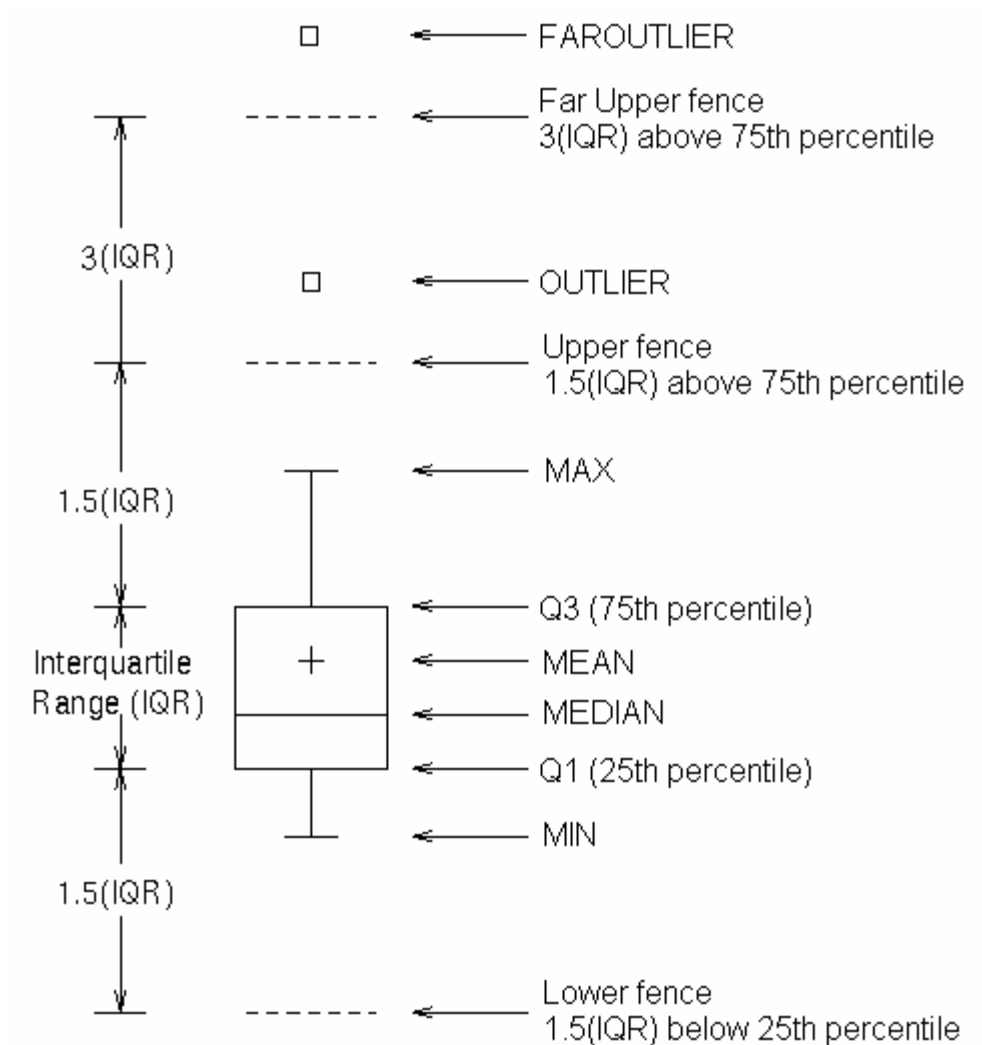


- Due to the increasing penetration of zero variable cost renewable generation in WECC, the implied heat-rate is expected to **decrease steadily over time**.
- Decreasing heat rates make **thermal units less efficient** and **less profitable**

# Long-term implied heat rates (monthly)

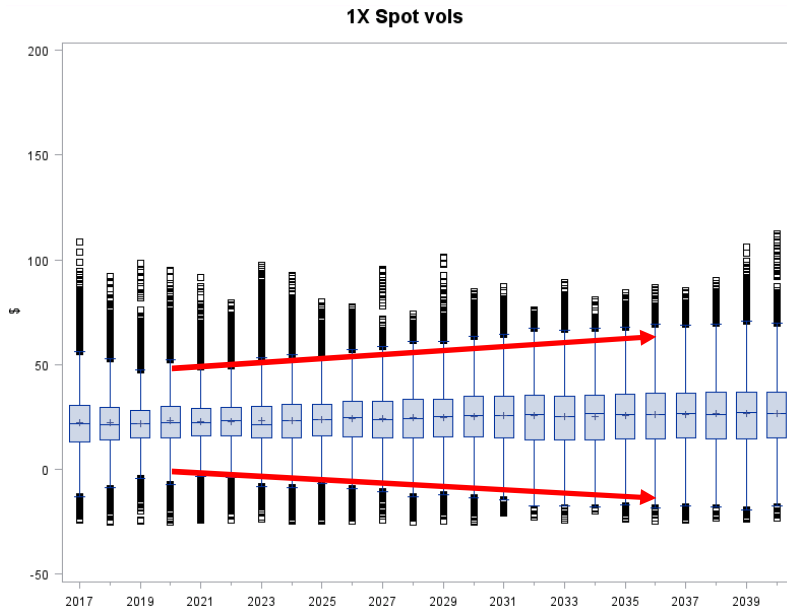


# Understanding box plots for spot simulations

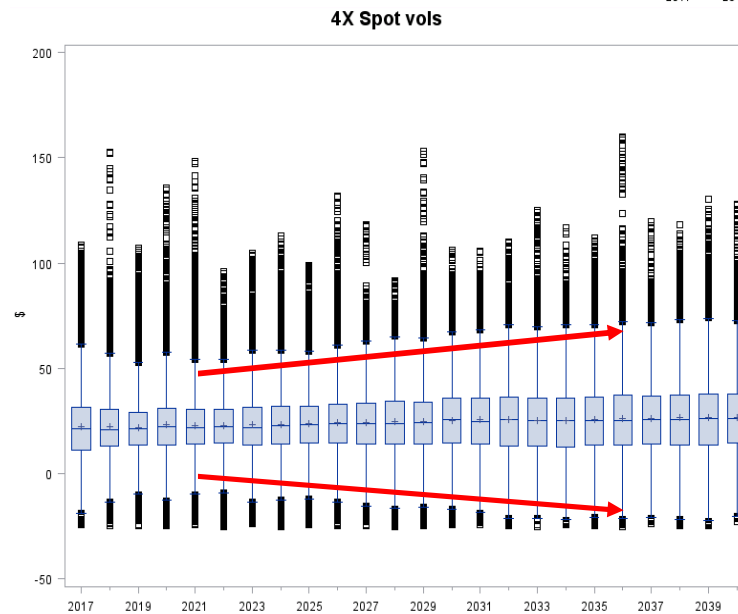
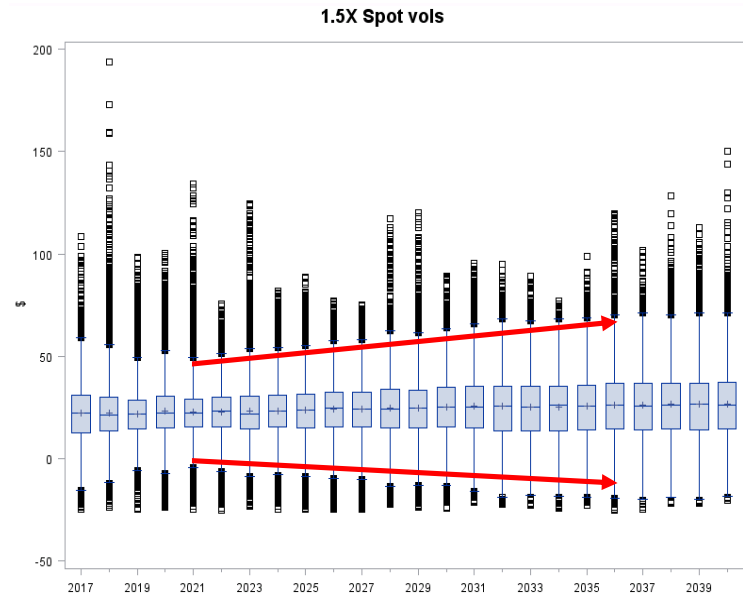




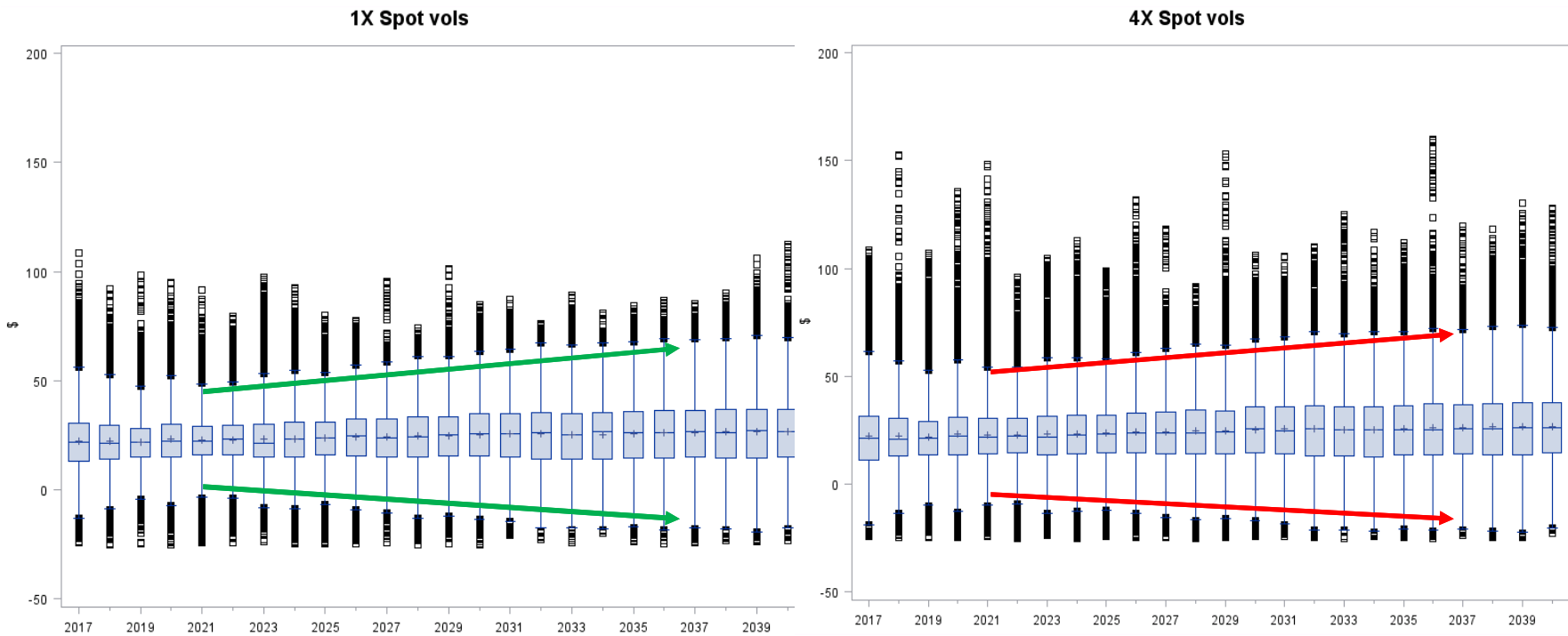
# Effects of increasing spot volatilities on prices



Increasing spot volatility leads to a larger range of simulated prices



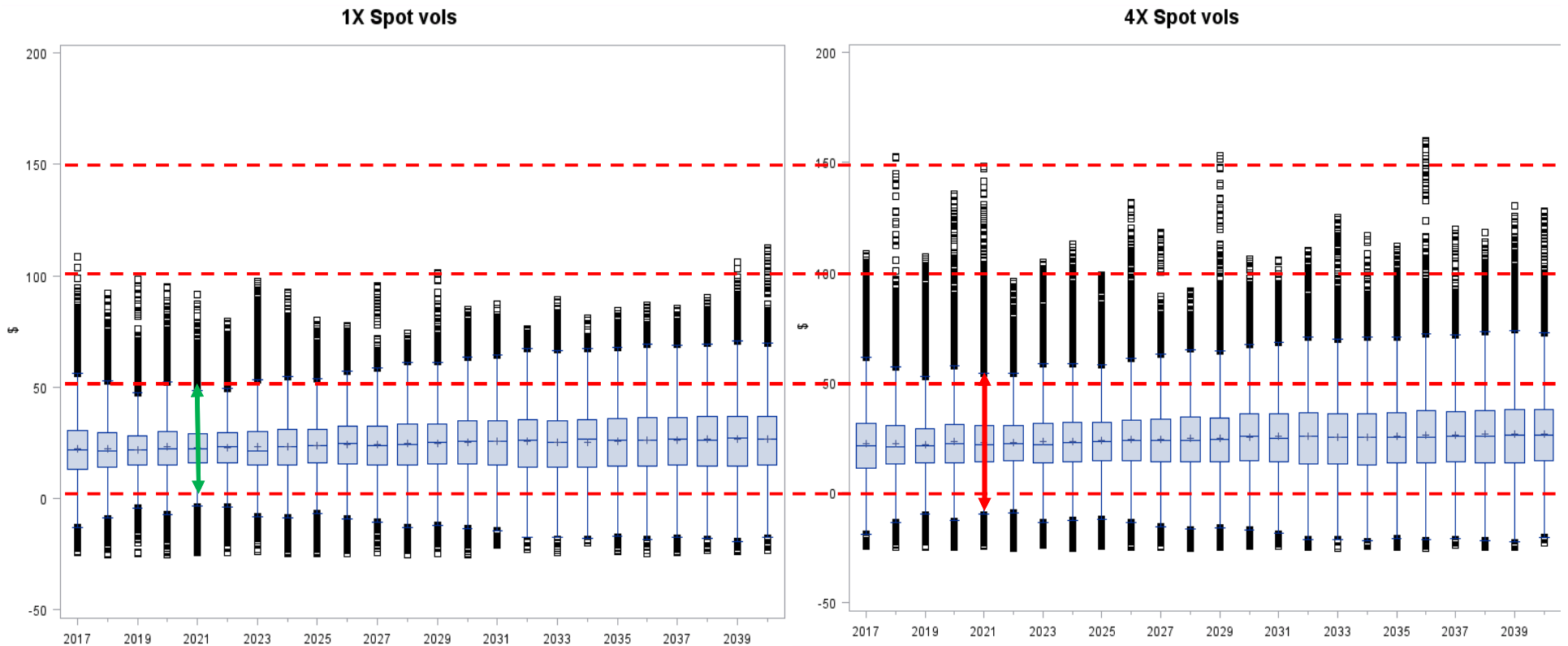
# Effects of increasing spot volatilities on prices



Increasing volatility = larger inter-quartile range

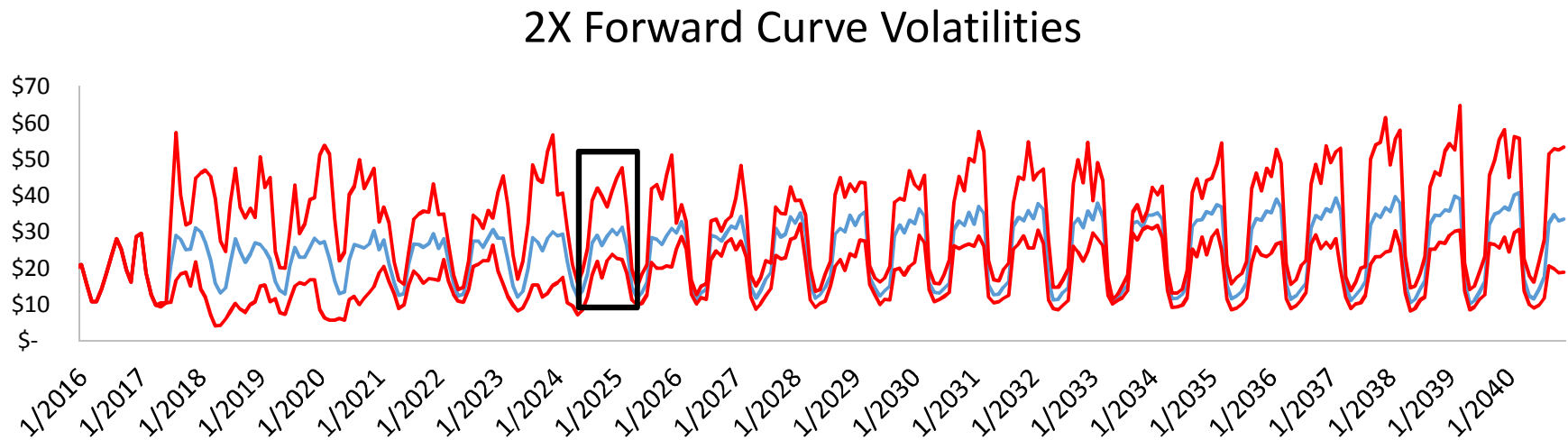
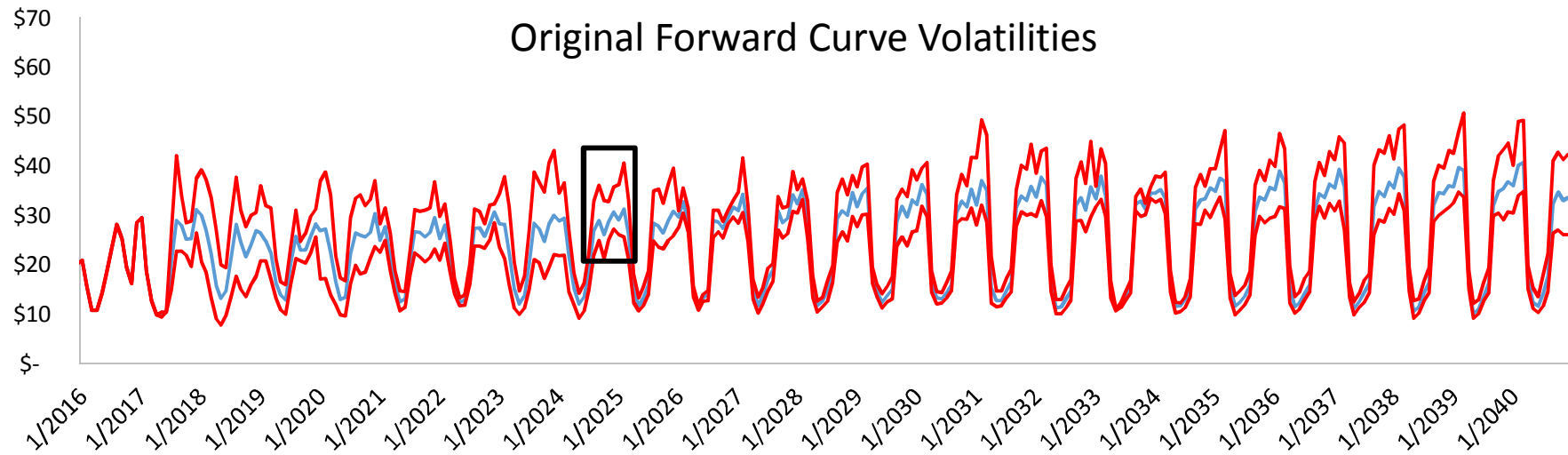
Higher volatilities imply higher upper limit of simulated prices

# Effects of increasing spot volatilities on prices

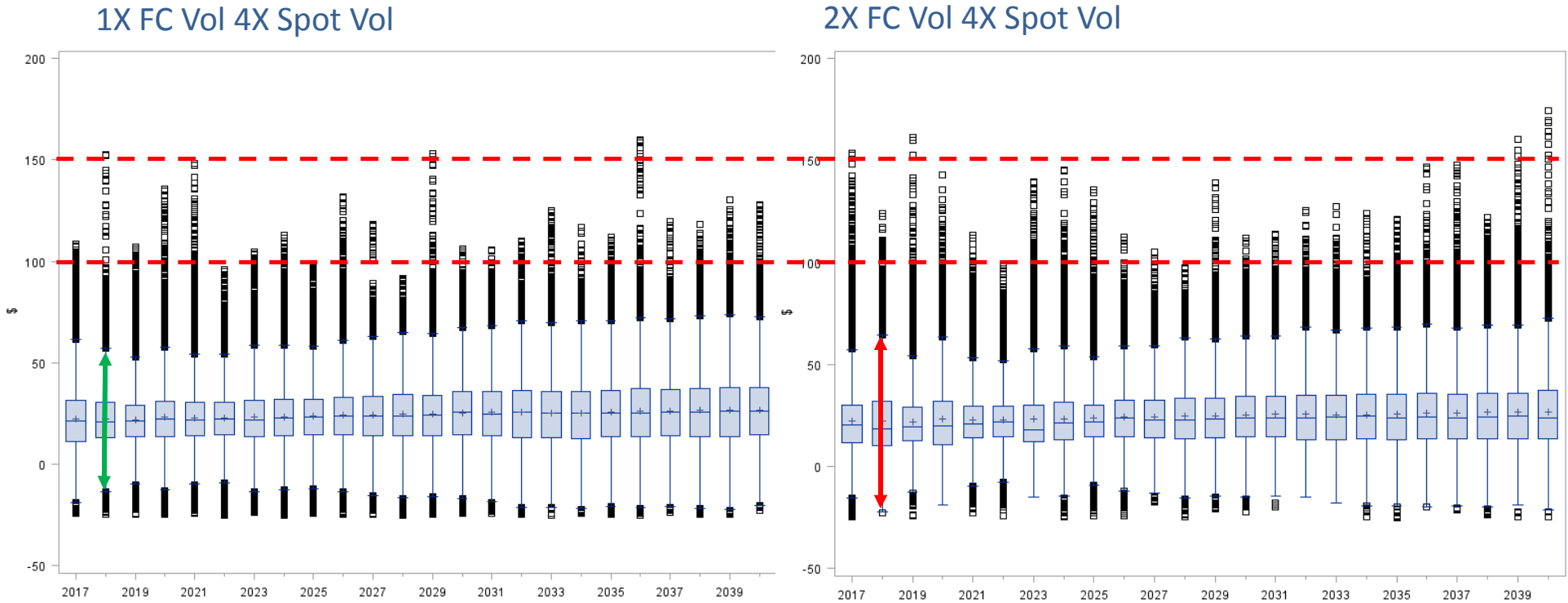


- Simulations are effectively unbounded but have a soft lower limit on negative prices according to economics of the marginal thermal unit ( $\sim$ -\$25)
- As hourly volatility increases:
  - Greater density of prices in upper bounds of simulations
  - Greater inter-quartile range of intra-day price simulations (e.g. Years 2021, 2024); i.e. larger spread

# Simulated forward curves and 2X forward volatility



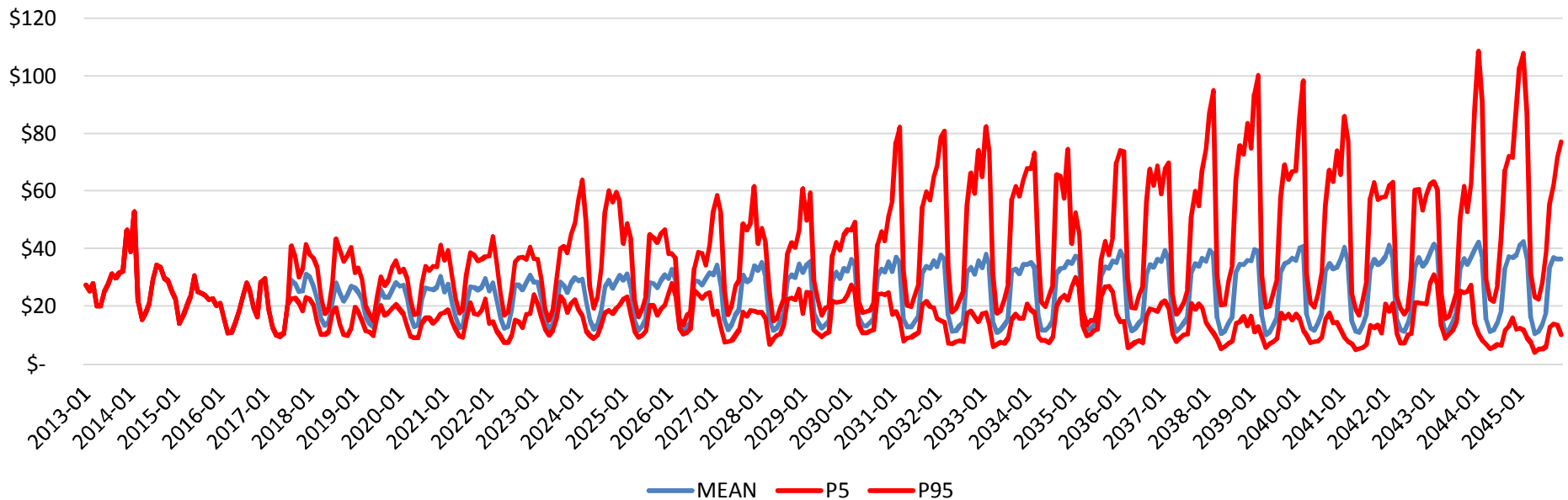
# Same spot volatility, higher forward volatility



- Prices are more volatile when high spot volatility is combined with increasing forward volatility
- Greater inter quantile range for 2X forward volatility case

# Geometric Brownian motion simulation of forwards

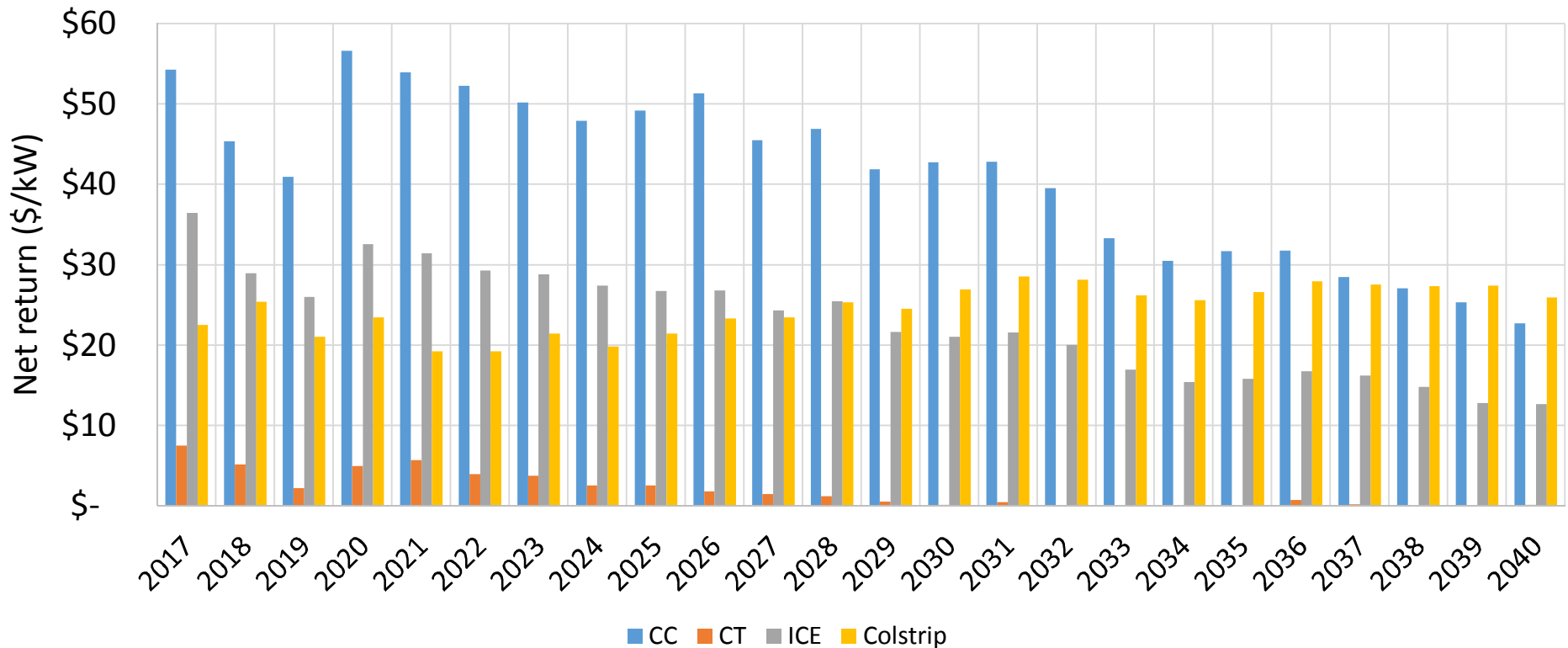
Forward Simulations under Geometric Brownian Motion – ARMA(1,1)



- Geometric Brownian motion is a stochastic simulation where price simulations become non-mean reverting and do not follow volatility structures
- Since prices are non-mean reverting, simulations around the mean can be absurdly high or absurdly low
- Mean monthly power prices of approximately \$100 is highly unexpected
- P5 and P95 of price simulations do not obey correct volatility term structures

# Thermal returns under base case price scenario

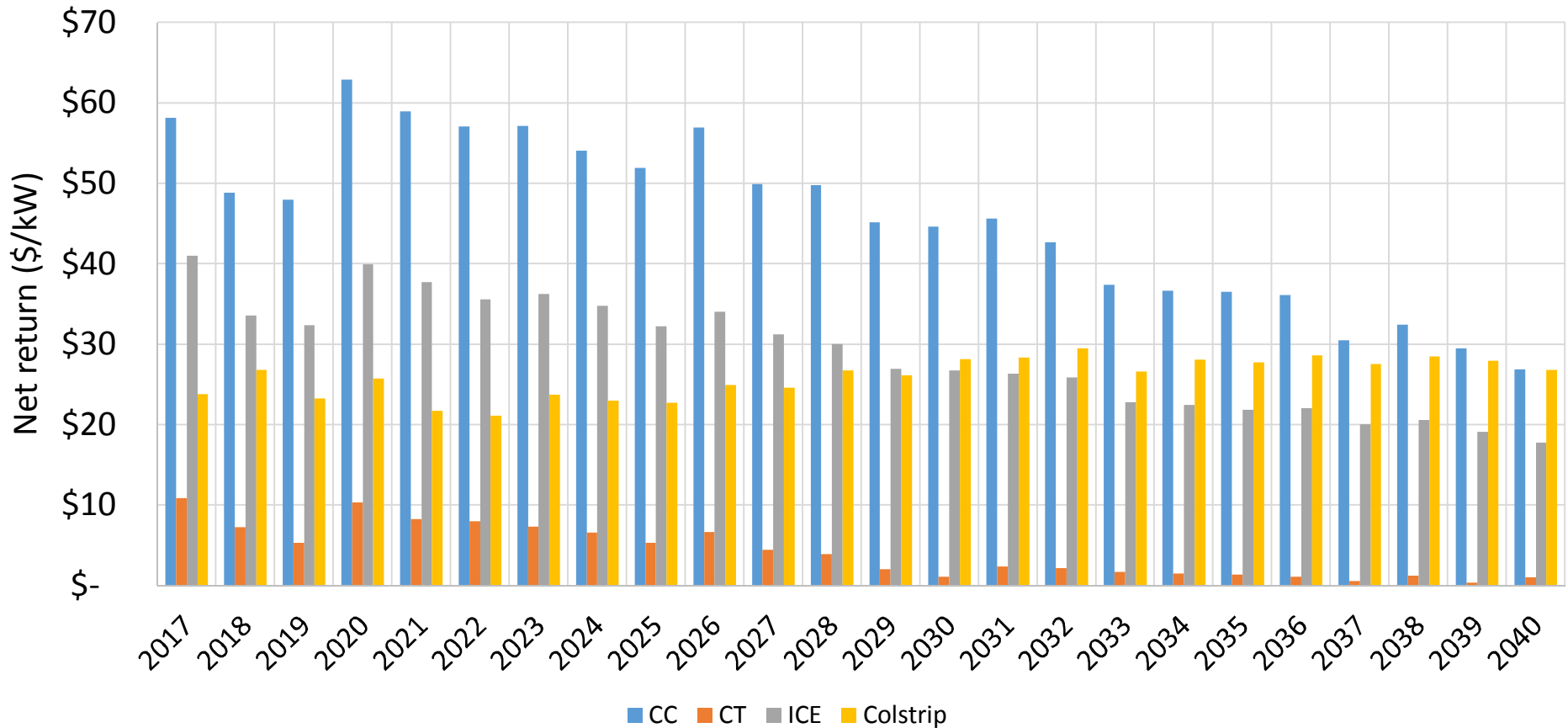
Net returns 1X FC Vol 1X Spot Vol



- All gas units lose money due to declining implied heat rates (lower power prices) and increasing gas prices
- ICEs lose less value than CCs due to their flexible generating characteristics
- Colstrip becomes more valuable than ICEs and CCs in the long run due to:
  - the “low” price of coal (relative to long-run increasing gas prices)

# Thermal returns under 4X spot volatility price scenario

Net returns 1X FC Vol 4X Spot Vol

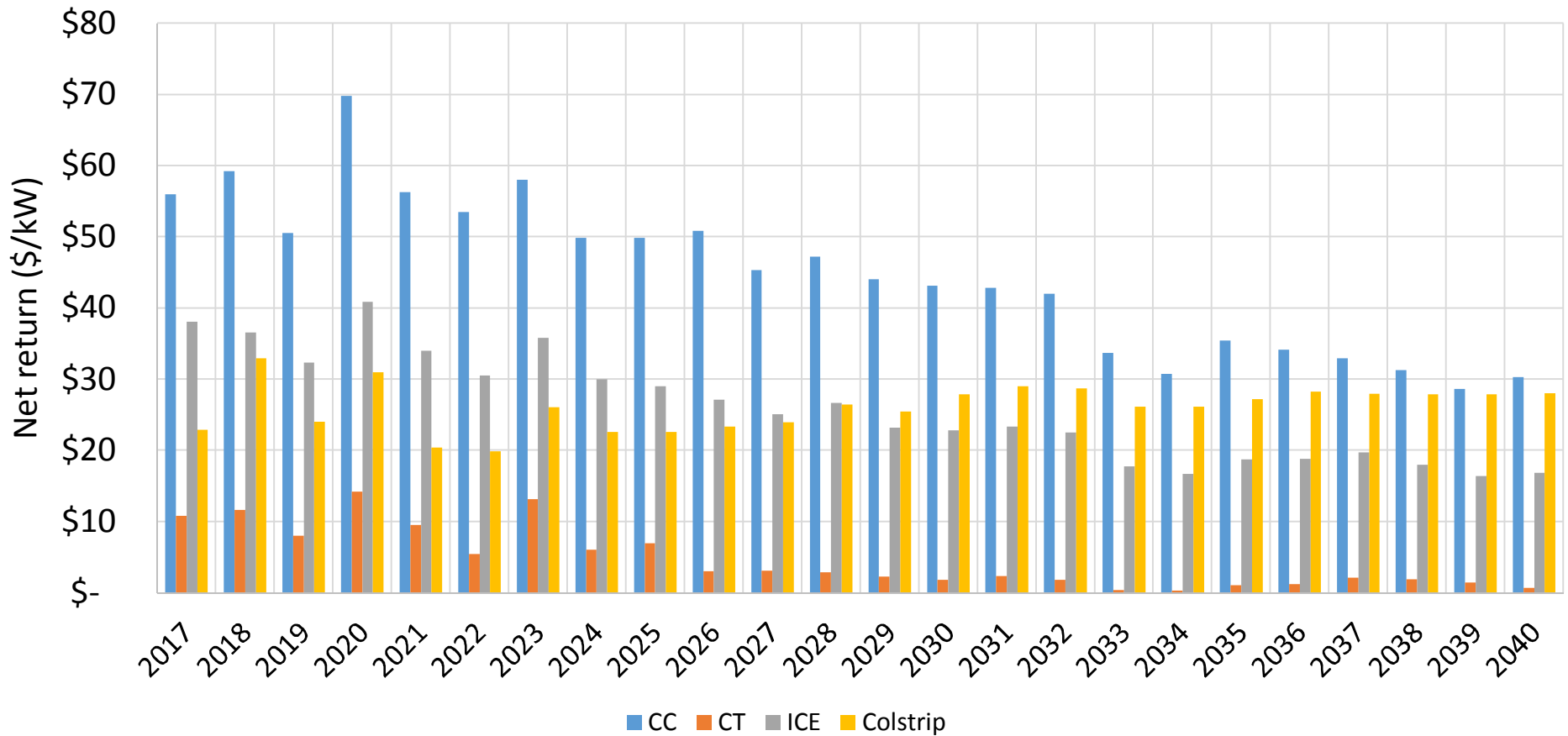


- ICEs do not lose value as drastically with higher spot volatilities because they are more flexible than CCs and can quickly adapt to price fluctuations
- Dispatchable Colstrip does not gain as much value due to its inflexibility



# Thermal returns under 2X forward volatility price scenario

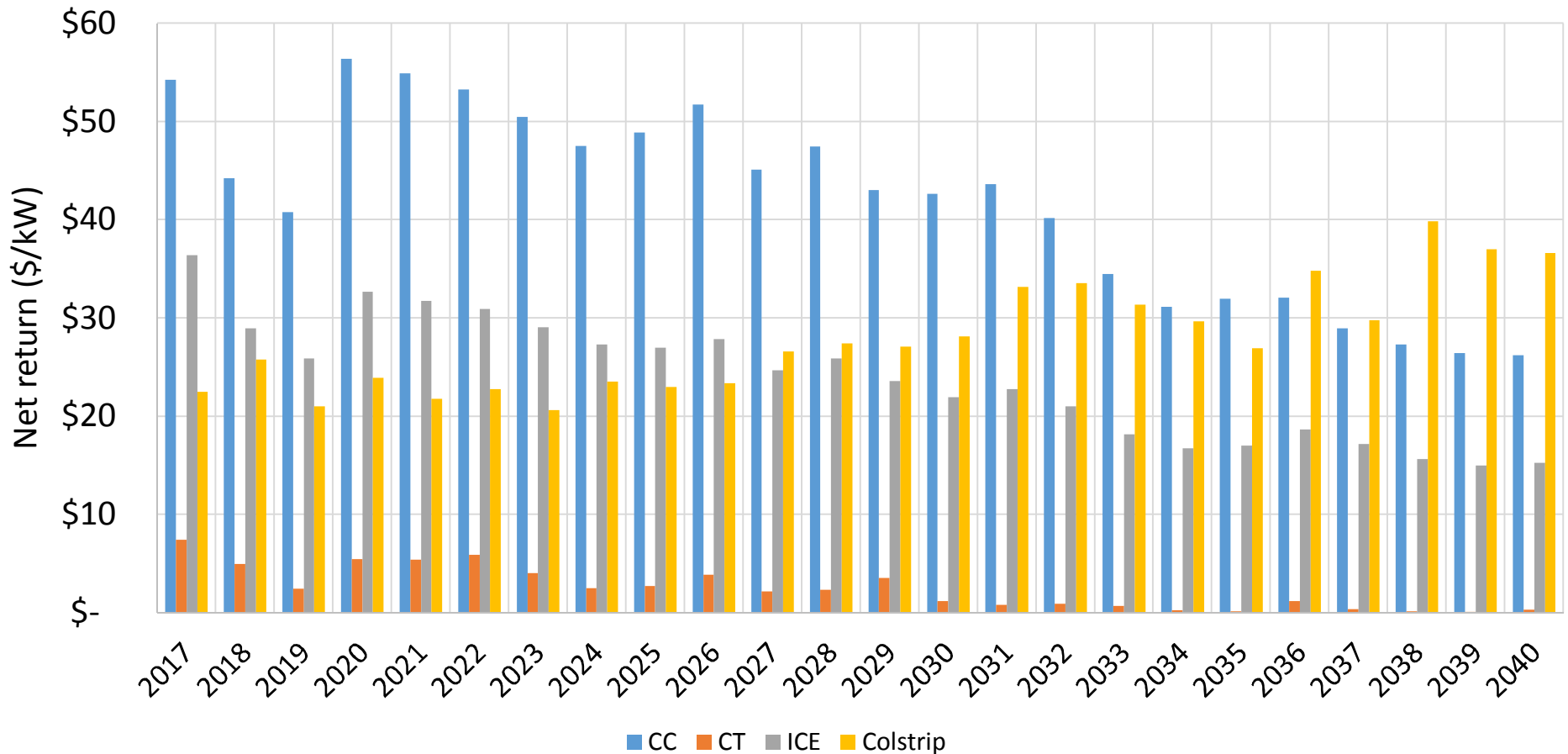
Net returns 2X FC Vol 1X Spot Vol



- Relative value of CCs, ICEs, and Colstrip closely resemble base case returns
- Total returns for all units are higher, consistent with higher upper ranges of simulated prices

# Thermal returns under GBM price scenario

Net returns GBM Forwards



- GBM case (drastic monthly volatility): Relative value of CCs, ICEs, and Colstrip closely resemble returns under 2X forward volatility, but all units have larger returns due to larger price spread

# Impact of price scenarios on thermal net returns

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- Monthly volatility has **less effect** on the **relative** value of each unit
- Hourly volatility has **greater effect** on the **relative** value of each unit
  - Flexible units like CCs are most valuable because they can quickly dispatch and adapt to intra day price volatility
- Flexible units (ICEs) lose value at a lower pace than inflexible units (CCs) in volatile price conditions
- Geometric Brownian Motion (ARMA 1,1) based forward simulations are non mean reverting and lose volatility term structure
  - P5, P95 of a GBM forward simulation do not hold meaningful value

# Key takeaways

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- Renewables are proliferating throughout the WECC
- Increasing renewables lead to
  1. Greater regulation requirements
  2. Lower heat rates and volatile prices
- NorthWestern's current fleet is having a hard time providing ancillary services
- In the future, heat rates (power prices) will be lower and market prices will be more volatile → thermal units will operate on lower profit margin, making it difficult for them to compete, and flexible units like ICEs will retain the most value over time
- **In the future, it will be harder to meet ancillary requirements** due to:
  1. **Capacity characteristics**
    - Inflexible units can't economically provide reg and inc
    - ICEs and batteries are ideal portfolio additions because they are cheapest and most flexible
  2. **Market characteristics**
    - Declining heat rates (power prices) as a result of increasing fuel prices and renewable saturation make thermal units less profitable
    - ICEs are ideal thermal additions because they retain the most value, even under volatile price scenarios